A Program for Moral Improvement

Benjamin Franklin

It was about this time I conceived the bold and arduous project of arriving at moral perfection. I wished to live without committing any fault at any time; I would conquer all that either natural inclination, custom, or company might lead me into. As I knew, or thought I knew, what was right and wrong, I did not see why I might not always do the one and avoid the other. But I soon found I had undertaken a task of more difficulty than I had imagined. While my care was employed in guarding against one fault, I was often surprised by another; habit took the advantage of inattention; inclination was sometimes too strong for reason. I concluded, at length, that the mere speculative conviction that it was our interest to be completely virtuous was not sufficient to prevent our slipping, and that the contrary habits must be broken, and good ones acquired and established, before we can have any dependence on a steady, uniform rectitude of conduct. For this purpose I therefore contrived the following method. In the various enumerations of the moral virtues I met in my reading, I found the catalogue more or less numerous, as different writers included more or fewer ideas under the same name. Temperance, for example, was by some confined to eating and drinking, while by others it was extended to mean the moderating every other pleasure, appetite, inclination, or passion, bodily or mental, even to our avarice and ambition. I proposed to myself, for the sake of clearness, to use rather more names, with fewer ideas annexed to each, than a few names with more ideas; and I included under thirteen names of virtues all that at that time occurred to me as necessary or desirable, and annexed to each a short precept, which fully expressed the extent I gave to its meaning.

These names of virtues, with their precepts were:

1. Temperance
   Eat not to dullness; drink not to elevation.

2. Silence
   Speak not but what may benefit others or yourself; avoid trifling conversation.

3. Order
   Let all your things have their places; let each part of your business have its time.

4. Resolution
   Resolve to perform what you ought; perform without fail what you resolve.

5. Frugality
   Make no expense but to do good to others or yourself, i.e., waste nothing.

6. Industry
   Lose no time; be always employed in something useful; cut off all unnecessary actions.
7. Sincerity.
   Use no hurtful deceit; think innocently and justly, and, if you speak, speak accordingly.

8. Justice
   Wrong none by doing injuries or omitting the benefits that are your duty.

9. Moderation
   Avoid extremes; forbear resenting injuries so much as you think they deserve.

10. Cleanliness
    Tolerate no uncleanliness in body, clothes, or habitation.

11. Tranquility
    Be not disturbed at trifles, or at accidents common or unavoidable.

12. Chastity
    Rarely use venery but for health or offspring, never to dullness, weakness, or the injury of your own or another’s peace or reputation.

13. Humility
    Imitate Jesus and Socrates.

My intention being to acquire the habit of all these virtues, I judged it would be well not to distract my attention by attempting the whole at once, but to fix it on one of them at a time, and, when I should be master of that, then to proceed to another, and so on, till I should have gone thro’ the thirteen; and, as the previous acquisition of some might facilitate the acquisition of certain others, I arranged them with that view, as they stand above. Temperance first, as it tends to procure that coolness and clearness of head which is so necessary where constant vigilance was to be kept up, and guard maintained against the unremitting attraction of ancient habits and the force of perpetual temptations. This being acquired and established, Silence would be more easy; and my desire being to gain knowledge at the same time that I improved in virtue, and considering that in conversation it was obtained rather by the use of the ears than of the tongue, and therefore wishing to break a habit I was getting into prattling, punning, and joking, which only made me acceptable to trifling company, I gave Silence the second place. This and the next, Order, I expected would allow me more time for attending to my project and my studies. Resolution, once because habitual, would keep me firm in my endeavors to obtain all the subsequent virtues; Frugality and Industry, freeing me from my remaining debt, and producing affluence and independence, would make more easy the practice of Sincerity and Justice, etc., Conceiving, then, that, agreeably to the advice of Pythagoras in his Garden Verses, daily examination would be necessary, I contrived the following method for conducting that examination.

I made a little book, in which I allotted a page for each of the virtues. I ruled each page with red ink, so as to have seven columns, one for each day of the week, marking each column with a letter for the day. I crossed these columns with thirteen red lines, marking the beginning of each line with the first letter of one of the virtues, on which line, and in its proper column, I might mark, by a little black spot, every fault I found upon examination to have been committed respecting that virtue upon that day.

I determined to give a week’s strict attention to each of the virtues successively. Thus, in the first week, my great guard was to avoid every the least offense against Temperance, leaving the other virtues to their ordinary chance, only marking every evening the faults of the day. Thus, if in the first week I could keep my first line, marked T, clear of spots, I supposed the
habit of that virtue so much strengthened, and its opposite weakened, that I might venture extending my attention to include the next, and for the following week keep both lines clear of spots. Proceeding thus to the last, I could go thro' a course complete in thirteen weeks, and four courses in a years. And like him who, having a garden to weed, does not attempt to eradicate all the bad herbs at once, which would exceed his reach and his strength, but works on one of the beds at a time, and, having accomplished the first, proceeds to a second, so I should have, I hoped, the encouraging pleasure of seeing on my pages the progress I made in virtue, by clearing successively my lines of their spots, till in the end, by a number of courses, I should be happy in viewing a clean book, after a thirteen weeks’ daily examination. This my little book had for its motto these lines from Addison’s “Cato”:

*Here will I hold. If there’s a power above us (And that there is, all nature cries aloud Thro’ all her works), He must delight in virtue; And that which He delights in must be happy.*

Another from Cicero:

*O vitae Philosophia dux! O virtutum indagatrix expultrixque vitiorum! Unus dies, bene et ex praeceptis tuis actus, peccanti immortalitati est anteponendus.*

Another from the Proverbs of Solomon, speaking of wisdom or virtue:

*Length of days is in her right hand; and in her left hand riches and honor. Her ways are ways of pleasantness, and all her paths are peace (iii. 16, 17).*

And conceiving God to be the fountain of wisdom, I thought it right and necessary to solicit His assistance for obtaining it; to this end I formed the following little prayer, which was prefixed to my tables of examination, for daily use:

*O powerful Goodness! bountiful Father! merciful Guide! increase in me that wisdom which discovers my truest interest. Strengthen my resolutions to perform what that wisdom dictates. Accept my kind offices to Thy other children as the only return in my power for Thy continual favors to me.*

I used also sometimes a little prayer which I took from Thomson’s “Poems,” viz.:

*Father of light and life, thou Good Supreme! O teach me what is good; teach me Thyself! Save me from folly, vanity, and vice, From every low pursuit; and fill my soul With knowledge, conscious peace, and virtue pure; Sacred, substantial, never-fading bliss!*  

The precept of Order requiring that every part of my business should have its allotted time, one page in my little book contained the following scheme of employment for the twenty-four hours of a natural day:  

I entered upon the execution of this plan for self-examination, and continued it, with occasional intermissions, for some time. I was surprised to find myself so much fuller of faults than I had imagined; but I had the satisfaction of seeing them diminish. To avoid the trouble of renewing now and then my little book, which, by scraping out the marks on the paper of old faults to make room for new ones in a new course, became full of holes, I transferred my tables and precepts to the ivory leaves of a memorandumbook, on which the lines were drawn with
red ink, that made a durable strain, and on those lines I marked my faults with a black leading
pencil, which marks I could easily wipe out with a wet sponge. After a while I went thro’ one
course only in a year, and afterward only one in several years, till at length I omitted them
entirely, being employed in voyages and business abroad, with a multiplicity of affairs that
interfered; but I always carried my little book with me.

My scheme of Order gave me the most trouble; and I found that, tho’ it might be practicable
where a man’s business was such as to leave him the disposition of his time, that of a
journeyman printer, for instance, it was not possible to be exactly observed by a master, who
must mix with the world, and often receive people of business at their own hours. Order, too,
with regard to places for things, papers, etc., I found extremely difficult to acquire. I had not
been early accustomed to it, and, having an exceeding good memory, I was not so sensible of
the inconvenience attending want of method. This article, therefore, cost me so much painful
attention, and my faults in it vexed me so much, and I made so little progress in amendment,
and had such frequent relapses, that I was almost ready to give up the attempt, and content
myself with a faulty character in that respect, like the man who, in buying an ax of a smith, my
neighbor, desired to have the whole of its surface as bright as the edge. The smith consented
to grind it bright for him if he would turn the wheel; he turned, while the smith pressed the
broad face of the ax hard and heavily on the stone, which made the turning of it very fatiguing.
The man came every now and then from the wheel to see how the work went on, and at length
would take his ax as it was, without farther grinding. “No,” said the smith; “turn on, turn on;
we shall have it bright by and by; as yet, it is only speckled.” “Yes,” says the man, “but I think I
like a a peckled ax best.” And I believe this may have been the case with many, who, having, for
want of some such means as I employed, found the difficulty of obtaining good and breaking
bad habits in other points of vice and virtue, have given up the struggle, and concluded that “
a speckled ax was best” for something, that pretended to be reason, was every now and then
suggesting to me that such extreme nicety as I exacted of myself might be a kind of foppery in
morals, which, if it were known, would make me ridiculous; that a perfect character might be
attended with the inconvenience of being envied and hated; and that a benevolent man should
allow a few faults in himself, to keep his friends in countenance.

In truth, I myself incorrigible with respect to Order; and now I am grown old, and my
memory bad, I feel very sensibly the want of it. But, on the whole, tho’ I never arrived at
the perfection I had been so ambitious of obtaining, but fell far short of it, yet I was, by the
endeavor, a better and a happier man than I otherwise should have been if I had not attempted
it; as those who aim at perfect writing by imitating the engraved copies, tho’ they never reach
the wished-for excellence of those copies, their hand is mended by the endeavor, and tolerable,
while it continues fair and legible.

It may be well my posterity should be informed that to this little artifice, with the blessing
of God, their ancestor owned the constant felicity of his life down to his seventyninth year, in
which this is written. What reverses may attend the remainder is in the hand of Providence;
but, if they arrive, the reflection on past happiness enjoyed ought to help his bearing them with
more resignation. To Temperance he ascribe his long-continued health and what is still left to
him of a good constitution; to Industry and Frugality, the early easiness of his circumstances
and acquisition of his fortune, with all that knowledge that enabled him to be a useful citizen,
and obtained for him some degree of reputation among the learned; to Sincerity and Justice,
the confidence of his country, and the honorable employs it conferred upon him; and to the
joint influence of the whole mass of the virtues, even in the imperfect state he was able to
acquire them, all that evenness of temper, and that cheerfulness in conversation, which makes
his company still sought for, and agreeable even to his younger acquaintance. I hope, therefore,
that some of my descendants may follow the example and reap the benefit.

It will be remarked that, tho’ my scheme was not wholly without religion, there was in it no
mark of the distinguishing tenets of any particular sect. I had purposely avoided them; for, being
fully persuaded of the utility and excellency of my method, and that it might be serviceable to

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people in all religions, and intending some time or other to publish it, I would not have anything
in it that should prejudice any one, of any sect, against it. I purposed writing a little comment
on each virtue, in which I would have shown the advantages of possessing it, and the mischiefs
attending its opposite vice; and I should have called my book “The Art of Virtue,” because it
would have shown the means and manner of obtaining virtue, which would have distinguished
it from the mere exhortation to be good, that does not instruct and indicate the means, but is like
the apostle’s man of verbal charity, who only, without showing to the naked and hungry how or
where they might get clothes or victuals, exhorted them to be fed and clothed (James ii. 15,16).

But it so happened that my intention of writing and publishing this comment was never
fulfilled. I did, indeed, from time to time, put down short hints of the sentiments, reasonings,
etc., to be made use of in it, some of which I have still by me: But the necessary close Attention
to private Business in the earlier part of Life, and public Business since, have occasioned
my postponing it. For it being connected in my Mind with a great and extensive Project that
require the whole man to execute, and which an unforeseen Secession of Employes prevented
my attending to, it has hitherto remain’d unfinish’d.

In this piece it was my design to explain and enforce this doctrine, that vicious actions are
not hurtful because they are forbidden, but forbidden because they are hurtful, the nature of
man alone considered; that it was, therefore, every one’s interest to be virtuous who wished
to be happy even in this world; and I should, from this circumstance (there being always in
the world a number of rich merchants, nobility, states, and princes, who have need of honest
instruments for the management of their affairs, and such being so rare), have endeavored to
convince young persons that no qualities were so likely to make a poor man’s fortune as those
of probity and integrity.

My list of virtues continued at first but twelve; but a Quaker friend having kindly informed
me that I was generally thought proud, that my pride showed itself frequently in conversation,
that I was not content with being in the right when discussing any point, but was overbearing
and rather insolent, of which he convinced me by mentioning several instances, I determined
deavoring to cure myself, if I could, of this vice or folly among the rest, and I added Humility
to my list, giving an extensive meaning to the word.

I cannot boast of much success in acquiring the reality of this virtue, but I had a good deal
with regard to the appearance of it. I made it a rule to forbear all direct contradiction to the
sentiments of others, and all positive assertion of my own. I even forbid myself, agreeably to
the old laws of our Junto, the use of every word or expression in the language that imported a
fixed opinion, such as certainly, undoubtedly, etc., and I adopted, instead of them, I conceive, I
apprehend, or I imagine a thing to be so or so, or it so appears to me at present. When another
asserted something that I thought an error, I denied myself the pleasure of contradicting him
abruptly and of showing immediately some absurdity in his proposition; and in answering, I
began by observing that in certain cases or circumstances his opinion would be right, but in the
present case there appeared or seemed to me some difference, etc. I soon found the advantage
of this charge in my manner; the conversations I engaged in went on more pleasantly.

The modest way in which I proposed my opinions procured them a readier reception and
less contradiction; I had less mortification when I was found to be in the wrong, and I more
easily prevailed with other to give up their mistakes and join with me when I happened to be
in the right.

And this mode, which I at first put on with some violence to natural inclination, became at
length so easy, and so habitual to me, that perhaps for these fifty years past no one has ever heard
a dogmatical expression escape me. And to this habit (after my character of integrity) I think
it principally owing that I had early so much weight with my fellow-citizens when I proposed
new institutions, or alterations in the old, and so much influence in public councils when I
became a member; for I was but a bad speaker, never eloquent, subject to much hesitation in my
choice of words, hardly correct in language, and yet I generally carried my points.

In reality, there is, perhaps, no one of our natural passions so hard to subdue as pride. Disguise
it, struggle with it, beat it down, stifle it, mortify it as much as one pleases, it is still alive, and will
every now and then peep out and show itself; you will see it, perhaps, often in this history; for, even
if I could conceive that I had completely overcome it, I should probably be proud of my humility.


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